

國立中山大學 113 學年度第 1 學期第 8 次行政會議 會議紀錄

時間：113 年 12 月 4 日（三）上午 9 時

地點：本校行政大樓 7007 會議室

主席：李志鵬校長

出席人員：詳見頁Ⅲ

紀錄：毛睿翎（秘書室）

壹、主席致詞及交辦事項

貳、確認 113 學年度第 1 學期第 7 次行政會議會議紀錄及其執行情形：確認

參、討論事項

- 一、擬新訂本校「頂尖人才獎勵金設置要點」，提請討論。（校友服務暨社會責任中心提案）----- p.001
決議：緩議。請校友服務中心針對與會委員意見，並與相關單位再行研議，完善要點規定後，循序辦理。
- 二、擬訂本校「2025 年至 2028 年校務發展計畫」，提請討論。（秘書室提案）----- p.004
決議：修正後通過。有關大學社會責任面評估指標，原訂 2025 年目標值（完成古蹟更名作業）已於今年完成，修正為 2024 年現況。
- 三、管理學院擬申請 5 個停招班別於 115 學年度裁撤，提請討論。（管理學院提案）----- p.006
決議：照案通過。
- 四、文學院擬申請裁撤中國文學系「暑期碩士在職專班」，提請討論。（文學院提案）----- p.008
決議：照案通過。
- 五、擬與印度理工學院德里分校簽署學生交換備忘錄，提請討論。（國際處提案）----- p.009
決議：照案通過。

肆、學術單位工作報告

- 一、教育部對於臺英大學聯盟成員在「淨零碳排」與「英語教育」兩大主題下的合作研究計畫及互訪交流將提供經費補助。本校作為臺英大學聯盟的一員，鼓勵教師積極申請與英國四所大學（愛丁堡大學、新堡大學、利物浦大學及西蘇格蘭大學）展開相關合作與交流。（辦理單位：國際處、各學院）
- 二、本校各院均已設立全英語專班（社科院正規劃中），為了進一步推動校園的國際化及雙語教學環境，請各院所積極增設全英文授課的選修課程，以提供學生更多元化的學習選擇，並逐步實現本校雙語教學的目標。（辦理單位：教務處、各學院）

伍、行政單位工作報告

陸、臨時動議：無

柒、散會

國立中山大學 113 學年度第 1 學期第 8 次行政會議 出席人員

李志鵬校長、郭志文副校長兼國金學院代理院長、陳世哲副校長（請假）、陳彥旭副校長兼醫學院院長、賴錫三院長、李志聰院長、郭紹偉院長、葉淑娟院長、廖德裕院長（李政賢副院長代理）、陳美華院長、王宏仁院長（于欽平副院長代理）、黃義佑院長、歐淑珍教務長、林宗賢研發長、翁靖如學務長、蔡俊彥總務長、李明軒國際長、林韋至產學長、鄺獻榮處長、陳尚盈中心主任（李怡賡組長代理）、陳珮芬中心主任、賴妙音人事主任、黃卉宇主計主任、李慶男主任秘書、中山附中陳修平校長、李思平同學（請假）、區恩陶同學、楊育成簡任秘書兼校長特助、校務研究辦公室李哲欣主任

第一案

國立中山大學 113 學年度第 1 學期第 8 次行政會議提案單

提案單位：校友服務暨社會責任中心

案由：擬新訂本校「頂尖人才獎勵金設置要點」，提請討論。

說明：

- 一、為延攬或留住研究、教學、產學領域表現卓越及對校務發展貢獻傑出之教研人員，設置頂尖人才獎勵金，讓頂尖人才之學術能量在本校學術環境扎根，並提升本校之高教影響力。
- 二、獎勵對象為編制內專任、約聘教師、傑出約聘研究人員等，及國際傑出產、官、學人士為原則。
- 三、本要點設審查委員會，由校長擔任召集人。
- 四、審查方式以書面為之，並核定獎勵額度及獎勵期限。
- 五、經費來源為受贈收入，由校友服務暨社會責任中心募集資金。
- 六、所需經費，由校友服務暨社會責任中心規劃募款專案募集資金。
- 七、承辦單位為秘書室。
- 八、本案業經 113 年 11 月 25 日奉准逕提行政會議討論。
- 九、附件：
 - (一) 附件一_1：國立中山大學頂尖人才獎勵金設置要點立法說明。
 - (二) 附件一_2：國立中山大學頂尖人才獎勵金設置要點草案。
 - (三) 附件一_3：逕提行政會議簽文。

決議：緩議。請校友服務中心針對與會委員意見，並與相關單位再行研議，完善要點規定後，循序辦理。

國立中山大學頂尖人才獎勵金設置要點

草案條文說明

條 文	說 明
一、國立中山大學為延攬或留住研究、教學、產學領域表現卓越及對校務發展貢獻傑出之教研人員，設置頂尖人才獎勵金（以下稱獎勵金），訂定「國立中山大學頂尖人才獎勵金設置要點」	闡明本要點設立目的為留任頂尖人才而設立之獎勵辦法。
二、本要點獎勵對象以本校編制內專任教師、約聘教師、約聘研究人員，以及國際傑出產、官、學人士為原則，由審查委員會成員推薦之。	定義本要點所獎勵之教師對象範圍。
三、本要點設頂尖人才獎勵金審查委員會（以下稱本會），置委員五至七人，由校長擔任召集人。委員會之組成由校長指派之副校長、研發長、主任秘書，及被推薦人所屬學院院長組成，必要時並得邀請捐款人列席審查會議。	有關本要點召集人及委員對象，核定金額額度及期限之說明。
四、本會進行審查以書面為之，並核定獎勵額度及獎勵期限。	概述審查方式。
五、本要點之獎勵分為一次性獎勵或定期獎勵二種。本校教研人員於獎勵期間離職者，停止核發獎勵金。	定義獎勵方式及規範獎勵限制。
六、本要點經費來源為校務基金自籌收入之受贈收入。	說明本要點之經費來源。
七、為充實本要點所需經費，應由校友服務暨社會責任中心規劃募款專案募集資金。	明定本要點之專案規劃及募款單位。
八、本要點之業務承辦單位為秘書室。	明定本要點之執行單位。
九、本要點經行政會議及校務基金管理委員會通過，陳請校長核定後實施，修正時亦同。	明定本要點之立法及修法程序。

國立中山大學頂尖人才獎勵金設置要點（草案）

- 一、國立中山大學為延攬或留住研究、教學、產學領域表現卓越及對校務發展貢獻傑出之教研人員，設置頂尖人才獎勵金（以下稱獎勵金），訂定「國立中山大學頂尖人才獎勵金設置要點」（以下稱本要點）。
- 二、本要點獎勵對象以本校編制內專任教師、約聘教師、約聘研究人員，以及國際傑出產、官、學人士為原則，由審查委員會成員推薦之。
- 三、本要點設頂尖人才獎勵金審查委員會（以下稱本會），置委員五至七人，由校長擔任召集人。

委員會之組成由校長指派之副校長、研發長、主任秘書，及被推薦人所屬學院院長組成，必要時並得邀請捐款人列席審查會議。
- 四、本會進行審查以書面為之，並核定獎勵額度及獎勵期限。
- 五、本要點之獎勵分為一次性獎勵或定期獎勵二種。

本校教研人員於獎勵期間離職者，停止核發獎勵金。
- 六、本要點經費來源為校務基金自籌收入之受贈收入。
- 七、為充實本要點所需經費，應由校友服務暨社會責任中心規劃募款專案募集資金。
- 八、本要點之業務承辦單位為秘書室。
- 九、本要點經行政會議及校務基金管理委員會通過，陳請校長核定後實施，修正時亦同。

第二案

國立中山大學 113 學年度第 1 學期第 8 次行政會議提案單

提案單位：秘書室

案由：擬訂本校「2025 至 2028 年校務發展計畫」(草案)，提請討論。

說明：

一、本校前期（2020 年~2024 年）校務發展計畫業經 108 學年度第 1 學期第 2 次校務會議（2019.12.20）通過並執行迄今，今配合本校第八任校長任期及治校理念「(AI)²=(Advanced & Innovative) x (Artistic & Inclusive)」(前瞻&創新) x (藝文&包容)，擬訂新一期（2025 年~2028 年）校務發展計畫，朝「成就國際頂尖一流大學—致力建設中山大學成為台灣南方的哈佛」之目標邁進。

二、本期（2025 年~2028 年）校務發展計畫修訂歷程：

(一) 2024 年 7 月 2 日 (二)：

由郭_{代理}校長室及秘書室共同召開《全校秘書會議》，請各一級單位依據【校長治校理念】擬訂各單位新一期校務發展計畫。

(二) 2024 年 8 月 26 日 (一)：

依據前項各單位擬訂之新一期校務發展計畫，於本校 113 學年度《一級學術、行政主管共識營》深入討論計畫內容並完成計畫書（草案），本期校務發展計畫計推動七大面向，分別為教學面、研究面、國際面、產學面、大學社會責任面、醫學院發展及行政支援面。

三、本期校務發展計畫通過後，將自 2025 年起落實管考機制，定期檢視執行成果。

四、附件：

（一） 附件二_1：本期（2025~2028 年）校務發展計畫（全文）。

（二） 附件二_2：提案簽文。

決議：修正後通過。有關大學社會責任面評估指標，原訂2025年目標值（完成古蹟更名作業）已於今年完成，修正為2024年現況。

第三案

國立中山大學 113 學年度第 1 學期第 8 次行政會議提案單

提案單位：管理學院

案由：管理學院擬申請 5 個停招班別於 115 學年度裁撤，提請討論。

說明：

一、依據本校 113 年 6 月 7 日 112 學年度第 4 次校務會議討論事項六附帶決議，及教務處 113 年 10 月 28 日中教字第 1130701386 號書函辦理。

二、依教務處書函調查表，管院現行 5 個已停招班別，如下表：

no	停招班別	停招學年度	說明
1	大一、大二不分系	99	101 學年度下學期已無在學學生
2	行銷管理學士學位學程 (對內學位學程)	110	98 學年度設立本學程後，均未有招生，故無在學學生
3	服務科學與創新管理學士學位學程 (對內學位學程)	110	98 學年度設立本學程後，均未有招生，故無在學學生
4	會計學士學位學程 (對內學位學程)	110	98 學年度設立本學程後，均未有招生，故無在學學生
5	資管系電子商務碩士在職專班	96	103 學年度上學期已無在學學生

三、案經 113 年 11 月 6 日院主管會議及 11 月 26 日院務會議審議通過裁撤上開 5 個已停招班別。依規 115 學年度如擬申請裁撤班別者，應於今年 12 月底前，完備校內行政程序（行政會議、校務會議通過），後依教育部函文線上填報總量管制系統，送教務處俾辦理後續報部事宜。

四、本案業經校長裁示逕提行政會議討論。

五、 附件：

- (一) 附件三_1：教務處書函。
- (二) 附件三_2：本校組織規程。
- (三) 附件三_3：113年11月26日院務會議紀錄。
- (四) 附件三_4：逕提行政會議簽文。

決議：照案通過。

第四案

國立中山大學 113 學年度第 1 學期第 8 次行政會議提案單

提案單位：文學院

案由：文學院擬申請裁撤中國文學系「暑期碩士在職專班」，提請討論。

說明：

- 一、本校文學院中文系88學年度起申設「暑期碩士在職專班」已於105學年度起停招，且113學年度上學期已無在學學生，擬依規定申請裁撤。
- 二、本案業經中國文學系 113 學年度第 4 次系務會議（113.11.11）、本學院 113 學年度第 2 次院務會議（113.11.21）審議通過，相關會議紀錄如附件四_1。
- 三、將於完備校內行政程序（行政會議、校務會議通過）後，依教育部函文線上填報總量管制系統，送教務處俾辦理後續報部事宜。
- 四、本案業經陳副校長世哲裁示逕提行政會議討論。
- 五、附件：
 - （一）附件四_1：系務會議與院務會議會議紀錄。
 - （二）附件四_2：逕提行政會議簽文。

決議：照案通過。

第五案

國立中山大學 113 學年度第 1 學期第 8 次行政會議提案單

提案單位：國際事務處

案由：擬與印度印度理工學院德里分校簽署學生交換備忘錄，敬請討論。

說明：

- 一、印度理工學院德里分校IITD設立於1961年，為第五所印度理工學院（目前共23所）。在印度教育部大學排名整體第4名，QS世界大學排名第150名。
- 二、IITD設有電機、機械工程、應用機械、資工、土木工程、化學、化工、生化工程與生物工程、物理、數學、織物科技、人文與社科、管理等學系。學生人數1萬1531人，教師816人。
- 三、本備忘錄因通訊所新可夫老師與該校教師合作而提議簽署，希望能促成兩校更多學生往來。該校校方則希望能與清華大學及成功大學一同簽署。經本校李校長邀請，兩校同意加入。本備忘錄由四校共同簽署，臺灣三校與IITD的學生交流為各自獨立運作，且臺灣三校彼此間不涉及學生交流。
- 四、本案業經郭副校長志文裁示逕提行政會議討論。
- 五、附件：

- （一）附件五_1：學生交換備忘錄。
- （二）附件五_2：郭副校長志文裁示影本。

決議：照案通過。

MEMORANDUM OF UNDERSTANDING FOR STUDENT EXCHANGE

Indian Institute of Technology Delhi (IITD), India
and
National Cheng Kung University (NCKU), Taiwan
National Sun Yat-sen University (NSYSU) , Taiwan
National Tsing Hua University (NTHU) , Taiwan

Between the undersigned institutions:

Indian Institute of Technology Delhi

Hereinafter referred to as **IITD**

Address: Hauz Khas, New Delhi-110016, INDIA, 011-2659-7135

Represented by: Prof. Rangan Banerjee, Director

and

National Cheng Kung University

Hereinafter referred to as **NCKU**

Address : No.1, University Road, Tainan City 701, Taiwan, R.O.C.

Represented by Prof. Meng-Ru Shen, President

National Sun Yat-sen University

Hereinafter referred to as **NSYSU**

Address : 70, Lien-Hai Road, Kaohsiung 804201, Taiwan, R.O.C.

Represented by Prof. Chih-Peng Li, President

National Tsing Hua University

Hereinafter referred to as **NTHU**

Address : 101, Section 2, Kuang-Fu Road, Hsinchu 300044, Taiwan, R.O.C.

Represented by Prof. W. John Kao, President

1. Preamble

Indian Institute of Technology Delhi (IITD) is one of the 23 IITs established as Centres of Excellence for training, research, and development in science, engineering, and technology in India. Since its inception, over 60,000 students have graduated from IIT Delhi in various disciplines, including Engineering, Physical Sciences, Management, and Humanities & Social Sciences. Among them, nearly 5,070 received Ph.D. degrees, and over 15,738 graduated with a B.Tech. degree. The remaining alumni obtained Master's degrees in Engineering, Sciences, and Business Administration. These alumni now work as scientists, technologists, business managers, and entrepreneurs. Several have moved beyond their original disciplines into administrative services, active politics, or NGOs, significantly contributing to nation-building and global industrialization. Indian Institute of Technology Delhi (IITD) is one of the top public universities in New Delhi, India, ranked #150 in the QS World University Rankings 2025.

National Cheng Kung University (NCKU), located in Tainan, is known for its pragmatic academic climate, strong research capabilities, and internationalized learning environment. NCKU is widely recognized as one of Taiwan's leading universities, ranking 3rd in the country and #215 globally

according to the QS World University Rankings 2025. Looking to the future, NCKU aims to become a world-class research university with a focus on outstanding teaching quality. The university strives to be an institution of global significance, developing high-quality, well-rounded graduates who are highly sought after by the business community. NCKU's motto, "Pursuit of truth through exhaustive reasoning," reflects its down-to-earth academic atmosphere, which fosters the pursuit of knowledge.

National Sun Yat-sen University (NSYSU) is a public, research-intensive university renowned as a think tank and scholars' community located in Kaohsiung, Taiwan. It ranks the fifth comprehensive university in Taiwan and is known for having top maritime and business programs in East Asia. The university often ranks among the world's top 500 universities overall. It is organized into nine colleges and one school. Additionally, it contains a considerable number of research institutes that strive to support science and engineering students and young engineers from foreign institutions who wish to pursue their Bachelor's, Master's, or Ph.D. education in Taiwan.

National Tsing Hua University (NTHU) is a leading comprehensive research university located in Hsinchu, a beautiful city in northern Taiwan, also known as the heart of the country's high-tech industry. Over the last sixty years, NTHU has grown into an institution with 12 colleges offering more than 140 degree programs for international students, covering fields such as science, engineering, nuclear science, life sciences & medicine, electrical engineering & computer science, humanities & social sciences, technology management, arts, education, semiconductors, and more. With a student body of 17,000 and a faculty of 2,000, NTHU provides a stimulating and nurturing environment that supports quality teaching and innovative research. The university's achievements are reflected in publications in the world's leading journals, awarded international patents, and numerous technology transfer cases. These accomplishments have also allowed NTHU to nurture outstanding alumni, including three Nobel Prize winners and a Wolf Prize winner in mathematics, highlighting the university's rich history and excellent academic environment. NTHU is ranked #210 in the QS World University Rankings 2025.

The term partner institutions used in this MOU refers to IITD, NCKU, NSYSU, and NTHU.

2. General principles

The partner institutions will endeavor to fulfill the following principles, recognizing that certain aspects may require further refinement and agreement as needed.

In view of the ongoing collaboration between NCKU, NSYSU, NTHU, and IITD, these institutions will further develop cooperation in communications, machine learning, and connected systems by facilitating the exchange of students in the areas of research, learning programs, short exchanges, and the invitation of academics, among others.

Students involved in the mobility program will receive a certificate or equivalent document corresponding to the validated training program completed at the host institution.

Students from either institution who wish to participate in the mobility program will receive assistance from the host institution with administrative registration, as well as access to library and laboratory facilities.

The partner institutions will endeavor to provide logistical support and assistance to student mobility.

Student mobility under this MOU is restricted to exchanges between IITD and one of the three Taiwan universities (NCKU, NSYSU, or NTHU). Student mobility among the three Taiwan universities is not included.

3. Promotion of Training Programs

3.1 IITD commits to informing its students about the existence of the MOU and the training programs offered by the Taiwanese universities (i.e., NCKU, NSYSU, and NTHU).

3.2 NCKU, NSYSU, and NTHU commit to informing their students about the training programs offered by IITD.

3.3 The training programs offered by NCKU, NSYSU, and NTHU aim to be:

- *Undergraduate research internship program (three to six months)*
- *Master's research internship program (six to twelve months)*
- *Ph.D. internship program (six to twenty-four months)*

3.4 The training programs offered by IITD aim to be

- *Undergraduate research internship program (three to six months)*
- *Master's research internship program (six to twelve months)*
- *Ph.D. internship program (six to twenty-four months)*

3.5 The partner institutions agree, when practical, to jointly and periodically review their promotion programs and results, and to identify and implement new action plans to improve their efficiency.

4. Intellectual Property Rights (I.P.R.) and Data Protection

4.1 Consideration will be given to the appropriate protection of any findings from this collaboration, including Intellectual Property Rights (IPR) and patents, where appropriate. Any IPR generated from this collaboration will be shared on a pairwise basis between the Indian Institute of Technology Delhi (IITD) and each Taiwanese partner institution. Specifically:

- IPR generated between IITD and National Cheng Kung University (NCKU) will be shared between those two institutions.
- IPR generated between IITD and National Sun Yat-sen University (NSYSU) will be shared between those two institutions.
- IPR generated between IITD and National Tsing Hua University (NTHU) will be shared between those two institutions.

The allocation of IPR rights will be proportional to the contribution of each institution, based on the resources, expertise, and labor invested in the generation of such intellectual property. The institutions involved will negotiate in good faith to determine the respective contributions and the corresponding share of IPR.

4.2 Partner institutions commit to respecting the national regulations in force regarding personal data protection.

5. Student Selection Criteria

5.1 "Exchange students" shall refer to students participating in the training programs implemented herein.

5.2 Exchange students will be selected by mutual agreement between the home institution and the host institution.

5.3 The partner institutions shall endeavor to arrange that exchange students will pay tuition and miscellaneous fees at their home institution, while being waived tuition and miscellaneous fees at the host institution.

5.4 Subject to the existing rules of the host institution, exchange students will be considered students/visitors at the host institution.

5.5 The exchange student's area of research at the host institution will be determined by mutual consultation between their Research Guide at the home institution and their interim Research Guide identified by the host institution.

5.6 It is expected that exchange students will normally have completed their course credit requirements at the home institution.

5.7 IITD and NCKU, NSYSU, and NTHU will make efforts to maintain reciprocity in the number of exchange students over the period of the MOU. The partner institutions recognize the importance of the number of exchange students not being contingent upon their areas of research.

6. Special Benefits Associated with the NCKU, NSYSU, and NTHU Partnership

IITD will be offered the following benefits:

6.1 Hosting professors will make efforts to provide suitable financial assistance to exchange students to cover living expenses, including accommodation, food, transportation, and medical insurance. However, it is understood that hosting professors may not always have sufficient funds available, and they will do their best within their financial capacity.

6.2 The host institutions will make efforts to provide special support for applications to Bachelor's, Master's, and Ph.D. scholarship programs, for which NCKU, NSYSU, and NTHU have preferred access, with no guarantee of success.

NCKU, NSYSU, and NTHU will be offered the following benefits:

6.3 Similarly, hosting professors at IITD will make efforts to provide suitable financial assistance to exchange students to cover living expenses, including accommodation, food, transportation, and medical insurance. These efforts will be made based on the availability of funding, and hosting professors will do their best to support students as circumstances allow.

6.4 The host institution will make efforts to provide special support for applications to Bachelor's, Master's, and Ph.D. scholarship programs for which IITD has preferred access, with no guarantee of success.

7. Management of the Agreement and Administration

7.1 Negotiation, implementation, and coordination of this MOU fall under the responsibility of:

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Department,
Indian Institute of Technology Delhi,
New Delhi, India
E-mail: shankar@ee.iitd.ac.in

Prof. Sun-Yuan Hsieh

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Prof. Ming-Hsuan Lee

Vice President for International Affairs
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Prof. Shin-yi Peng

Vice President for Global Affairs,
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National Tsing Hua University,
Hsinchu 300044, Taiwan
E-mail: oga@my.nthu.edu.tw

7.2 The contact persons mentioned above may nominate an academic staff member within their institutions to coordinate the activities.

7.3 This Agreement will take effect from the date it is signed by representatives of the four institutions and shall be effective for a duration of five (5) years, and is renewable upon request unless either party gives notice of termination no later than six (6) months before expiration.

7.4 and will remain valid for the same period as the MOU.

for
Indian Institute of Technology Delhi

Prof. Rangan Banerjee

for
National Cheng Kung University

Prof. Meng-Ru Shen

Director

President

Place: _____

Place: _____

Date: _____

Date: _____

for
National Sun Yat-sen University

Prof. Chih-Peng Li
President

for
National Tsing Hua University

Prof. W. John Kao
President

Place: _____

Place: _____

Date: _____

Date: _____